Software Development Life Cycle

Lecture 6 GSL Peru 2014









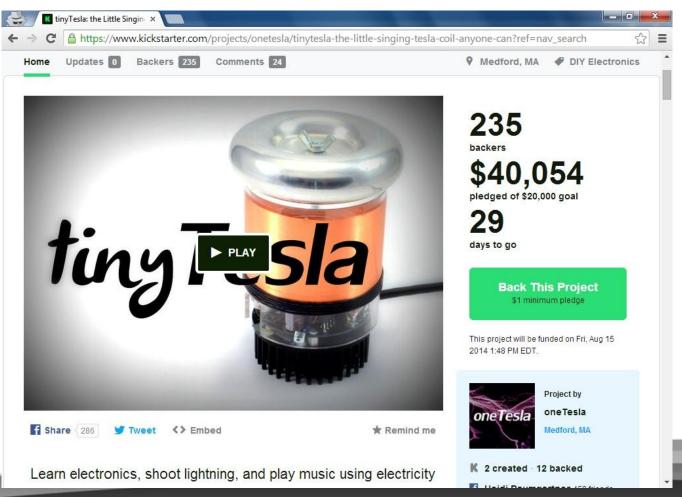
Housekeeping

• Friday's are not optional.





Announcements







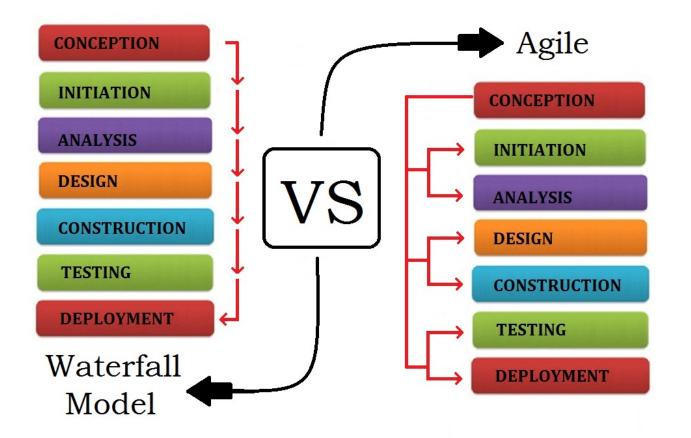
SDLC

Software Development Life Cycle





Software Development Life Cycle

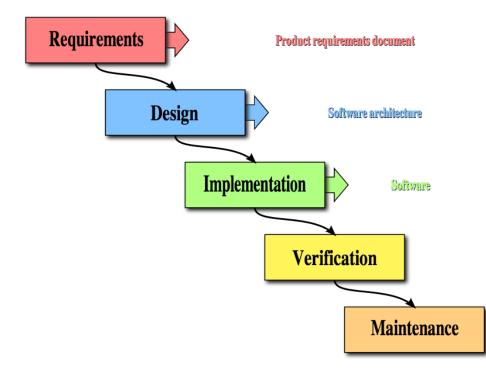


Source: sdlc.wc





Waterfall Model



- Sequential design process
 - Scheduled stages of development in strict order
- Does not accommodate changes to requirements during project
- Integration done at the end





- Step 1: Requirements
 - Description of product/system behavior
 - Includes the use cases/interactions between the users and product
 - Establishes what the product should and should not do (functional and non-functional)





Requirements Documents

- Business Requirements Document (BRD)
- Marketing Requirements Document (MRD)
- Functional Requirements Document (FRD)
- Product Requirements Document (PRD)





Engineering Requirements Documents

- User Interface Requirements Document (UIRD)
- Interface Requirements Document
- Technical Requirements Document (TRD)
- Design Requirements Document
- Engineering Requirements Document
- Development Requirements Document





- Step 2: Design
 - Create the specification of the software architecture
 - Low-level algorithm design and high-level architecture design
 - \succ Things to consider with software design:
 - Compatibility
 - Extensibility
 - Maintainability
 - Modularity
 - Performance
 - Scalability





Design Documents

- Data Design
- Architecture Design
- Interface Design
- Procedure Design





- Step 3: Implementation
 - Constructing or coding based on the design from step 2, resulting in software
 - Keep in mind how to create good software (future lecture material)
 - Take into account user-knowledge
 - Product is for the users--implement a product suitable for their needs!





- Step 4: Verification
 - Consists of testing and debugging
 - Don't rely on Quality Assurance (QA) to find all the product defects!
 - \succ Developers should test their code.
 - QA will not have time to test all of the features on all of the platform. The hours required to test manually will be 100+ years depending on complexity
 - > QA uses 80/20 rule to test.







- Step 5: Maintenance
 - Future modifications to remove issues, improve performance, etc.
 - Have a method for users to report bugs or request modifications
 - If defects are found here, it is very time consuming and distruptive to fix.





Additional Facts

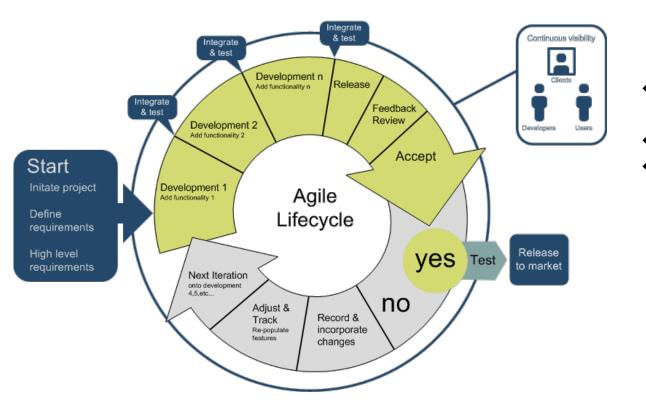
- Design up front model need to know all the facts ahead of time. Cannot learn as you go.
- Can fall apart when all the facts are not available ahead of time or when requirements change
- Requirements defect that is left until construction or maintenance will cost 50-200 times as much to fix as at requirements stage.
- More than source code for documentation.







Agile Model



- Assess direction through development process
- Continuous replanning
- Iterative and incremental
 - Repetition of work cycles and product yield analysis

Source: agilemethodology.org, sdc.net.au





12 Principles of Agile Manifesto

- 1. Customer Satisfaction from rapid delivery of useful software
- 2. Welcome to changes in requirements, even later in the development process
- 3. Working software is delivered frequently (weeks rather than months)
- 4. Close, daily cooperation between businessside and developers

Beck, Kent 2001





12 Principles of Agile Manifesto

- 5. Projects are built around motivated individuals, who should be trusted
- 6. Face-to-face conversation is the best form of communication (co-location)
- 7. Working software is the measure of progress
- 8. Sustainable development at a constant pace
- Continuous attention to technical excellence and good software

Beck, Kent 2001





12 Principles of Agile Manifesto

- 10. Simplicity—the art of maximizing the amount of work not done—is essential
- 11. Self-organizing teams
- 12. Regular adaptation to changing circumstances

Beck, Kent 2001





Additional Facts

- Short, adaptive cycles
- Criticized for code focus and lack of documentation
- Inefficient in large organization
- Adapted to processes outside of software







ScrumAlliance





Scrum

- Focus on common goal
- Flexible, quick delivery
- Requirements can change ("requirements churn")







Roles

- Product Owner represent stakeholders, creates backlog items from user stories
- Development Team responsible for producing potential shippable increments
- Scrum Master enforcer of the scrum rules and removes obstacles from the team to deliver the product goals





Sprints

- Basic unit of development time
- "timeboxed" effort scope based on time
- Duration is fixed from 2 weeks to 1 month
- Product must be in working condition at the end of the sprint. i.e. integrated, fully tested, end-user documented, and potentially shippable





Meetings

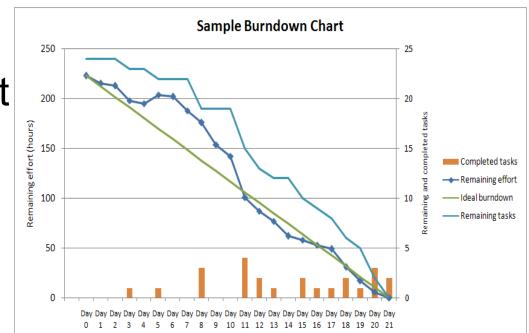
- Sprint planning meeting
- Daily Scrum meeting (status)
 - 15 mins/standing
 - same location/same time
 - development status
 - What have you done since yesterday?
 - What are you planning to do today?
 - Any impediments/stumbling blocks?
- End meeting
 - Sprint Review
 - Sprint Retrospective





Other terms

- Product backlog
- Sprint backlog
- Product increment
- Burn down chart







Overview

- Flexible and holistic product development strategy
- Recognizes that customers can change their mind about what they want or need
 - Focus is on quick delivery and responses to change
 - Empirical feedback
 - Team self-management

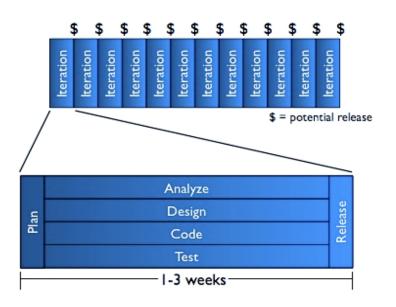
Source: agilemethodology.org





Extreme Programming (XP)

The XP Lifecycle



- XP teams performed analysis, design, coding, and testing every day
- Test-driven development
- Short iterations provided structure
 - Iteration started with planning, ended with product demo

Source: James Shore 2007



Pair Programming

What is Pair Programming?

Pair programming is an agile software development technique where two programmers **work together** at one workstation. One programmer writes code (driver) while the other reviews each line (observer). Both programmers **switch roles frequently**.





Pair Programming Benefits

Looking at benefits in the following categories:

- Economics
- Design Quality
- Satisfaction
- Learning
- Team Building & Communication





Pair Programming Benefits Economics

- Takes about 15% more time than working individually, but defects are 15% less
- Costs and quality assurance affect expenses
 Reduce defects in program => expenses decrease
- Example: IBM spent \$250 million repairing and fixing 30,000 customer-reported issues
 - Defects could have been reduced with pair programming





Pair Programming Benefits Design Quality

- Greater potential for more diverse solutions
 - Programmers bring different prior backgrounds and experiences
 - Programmers have different perspectives of the problems presented
 - Programmers have different functional roles
 Coding vs. Reviewing
- Chances of selecting a poor method decrease with two programmers rather than one





Pair Programming Benefits Satisfaction

- Online surveys show…
 - 96% of pair programmers enjoy pair programming more than working alone
 - 95% of pair programmers are more confident in their code when working together





Pair Programming Benefits Learning

- Constant sharing of knowledge between the programmers
 - > Tips on coding rules
 - > Tips on design skills
- Providing feedback increases knowledge for the reviewer as well, not only the coder
 - Programmer becomes more aware of monitoring code





Pair Programming Benefits Team Building & Communication

- Programmers in a team naturally share problems and solutions quicker with pair programming
 - Time is saved
 - Hidden agendas amongst team members are avoided
- Communication is made easier
 - Information flow in the team increases





Waterfall vs. Agile Model *Pros and Cons*

Pros

Waterfall Model

- Strong documentation
- Clients know what to expect
- Meticulous records => easier to improve in future

Agile Model

- Changes can be made after initial planning
- Testing and feedback at the end of each run
- Product can be launched at the end of any cycle

Cons

Waterfall Model

- Initial requirements that can't be changed
- Testing only at the end
- Doesn't take into account client's evolving needs

Agile Model

- Project can easily become a constant run of code cycles
 - Delayed & over-budget
- No initial definite plan can result in very different end

product







Waterfall vs. Agile Model When to use Which

Waterfall Model

- Clear picture of what the final product should be
- Clients don't have ability to change project scope after project has begun
- Definition, not speed, is key to success

Agile Model

- Unclear picture of what the final product should be
- Rapid production is of importance
- Clients can change the scope of project
- Product is for an industry with rapidly changing standards





Resources

• Wikipedia





